



## Introduction to Salesforce and Approach to a Transformation Design

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## Today's goals





#### Get to know Salesforce

What do we do? Why? Technology advantage



#### **Professional opportunity**

One of the most in demand skills in the IT industry



#### **Transformation Architecture**

A sneak peek into Salesforce approach to Technical Architecture

## Agenda

What is Salesforce?

The Salesforce Customer 360 Platform

How do we Design a Transformation Project?

Actors, Devices, Locations Org Strategy System Landscape Data Model & Data Architecture Integration Identity Management Development Lifecycle Governance

Wrap it up - Be a Trailblazer



## Agenda



The Salesforce Customer 360 Platform

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## **Today's Speaker**

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## **Everything starts in San Francisco, year 1999...**











## 



## **Challenging the Status Quo**



#### A new Technology Model



#### A new Business Model





Footer

## **Enterprise Cloud Computing Pioneer**



The power of the Salesforce Platform: Multitenancy



## Guided by Our Values

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## **Business is the Greatest Platform for Change**





<sup>\$</sup>475M<sup>+</sup>

grants



6.2M volunteer hours

Pledge

1%



## **51K**

nonprofits, education, and philanthropic orgs



# \$400M

Salesforce Foundation endowment\*

\*including \$54M from Slack for Good

\$19M investment in US & European schools

<sup>\$</sup>100M to Bay Area Schools

## **Doing Well & Doing Good**



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## Salesforce: #1 CRM

Worldwide CRM applications 2020 revenue market share by IDC



Source: IDC, Worldwide Semiannual Software Tracker, April 2021. CRM market includes the following IDC-defined functional markets: Sales Force Productivity and Management, Marketing Campaign Management, Customer Service, Contact Center, Advertising, and Digital Commerce Applications.

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#### Some of the Italian Customers salesforce JACOBACCI FIR Super Solar PARTNERS unareti Alfio Bardolla EURONICS *jespresso* **Rai** Pubblicità nexive TANA GRUPPO REEUA ορ **U**penjob*m*etis DOMEDICA PATIENT FIRST Media World a2a polandia pardgroup GRUPPO24ORE parah PINKO pixartprinting CNCI La cultura dei fatti MEDIASET PREMIUM INTESA M SANPAOLO CANDY istitutomarangoni 🏢 the school of fashion, art & desig **YOUGO** talentia Alitalia Cerved Group **engie** Bambino Gesù **OSPEDALE PEDIATRICO** Abitare In<sup>®</sup> THE DEDICA ANTHOLOGY FRATELLI Prysmian G Teads® $\square$ moneyfarm CD CREDIM BRUNELLO Group BOGGI Italgas CUCINELL - DAL 1911-& benellon ETHOS Autostar Subito **GRUPPO BOSSONI** COOPERATIVA ITALIANA DI Azienda Provinciale food RISTORAZIONE MINISTERO DEL LAVORO per i Servizi Sanitari 🖂 Jeep E **ETTRIC80** Provincia Autonoma di Trento E DELLE POLITICHE SOCIALI Findus O---BANCA PROGETTO LECHLER **Miroglio** FASHION nome nicolaus PerDormire MATERASSI - LETTI - POLTRONE Finalment TOUR OPERATOR **RINASCENTE** FEDEGAR F UΡ WWW.ALBINIGROUP.COM

A N

FIAT CHRYSLER AUTOMOBILES

## SALESFORCE ECONOMY

Da un'indagine di IDC\*

21.360 nuovi posti di lavoro diretti entro il 2024

43.000 nuovi posti di lavoro indiretti entro il 2024

Ogni dollaro prodotto da Salesforce ne vengono guadagnati

> 6,43 dall'ecosistema che vi ruota attorno

10,1 miliardi di dollari di fatturato generato entro il 2024

4,2 milioni

di posti di lavoro entro il 2024

### 1.200 miliardi

di dollari di fatturato generato entro il 2024

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\*The Salesforce Economic Impact: 4.2 Million New Jobs, \$1.2 Trillion of New Business Revenues from 2019 to 2024 (IDC white paper #US45537919)



## Many companies are disconnected



## Most Brands Struggle to Create a Single Source of Truth



### With Today's Digital-First Customer, Every Moment Counts

84 % of customers say that being treated like a person, not a number, is very important to winning their business



of companies treat customers as unique individuals

Sources: "State of the Connected Customer" & "State of Marketing", Salesforce Research

**Digital Leader** 

## Salesforce Marketing Cloud Overview









## The Salesforce Customer 360 Platform



## Pizza as a Service





#### You Manage 🛛 🗧 Vendor Manages

Source: Pizza as a Service 2.0 - http://www.paulkerrison.co.uk

## **Cloud Models: What Do You Manage?**





## **Salesforce Architecture**







## **Customer 360 Platform**











## What is an Org?



### Each Org is

- A provisioned set of resources that contain data and metadata supporting one or more applications
- A distinct entity (tenant) hosted on a common (multitenant) platform with data and metadata insulated from other tenants

Customers can own one or more Orgs depending on their needs





## Salesforce Customer 360





## **Multitenant Architecture**



RDBMS: most of which designed in the '70s and '80s to support individual organizations' on-premises deployments.

All the core mechanisms in an **RDBMS** (as its system catalog, caching mechanisms, query optimizer, and application development features) are **built to support single-tenant applications** and be run directly on top of a specifically tuned host operating system and raw hardware.

Multitenant cloud database services built with a standard RDBMS are only possible with the help of virtualization, which typically hurts the performance of an RDBMS.



## **Salesforce Multitenant Approach**

In contrast, Salesforce Platform combines **several different persistence technologies**, including a **custom-designed relational database schema**, which are innately designed for clouds and multitenancy–**no virtualization required**.

For these reasons, Salesforce Platform's core technology uses a **runtime engine that materializes all application data from metadata**–data about the data itself.

In Salesforce Platform's well-defined metadata-driven architecture, there is a **clear separation of the compiled runtime database engine (kernel), tenant data, and the metadata that describes each application**.

These distinct boundaries make it possible to independently update the system kernel and tenant-specific applications and schemas, with virtually no risk of one affecting the others.





## **Multitenant Data Model**

The Salesforce Platform storage model manages virtual database structures using a set of metadata, data, and pivot tables.

When you create application schemas, the *Universal Data Dictionary* (UDD) keeps track of metadata concerning the objects, their fields, their relationships, and other object attributes.

Meanwhile, a few large database tables store the structured and unstructured data for all virtual tables.

A set of related multitenant indexes, implemented as simple pivot tables with denormalized data, make the combined data set extremely functional.





GUID	OrgID	ObjID	 Value0	
a011	org1	a01	 Up	
a012	org1	a01	 Flat	
a021	org1	a02	 20110129	
a022	org1	a02	 20110214	
a031	org1	a03	 41.23	
a032	org1	a03	 -10.3	



## 24 Hours in the Life of Salesforce

















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# Goals, Actors, Devices, Location



# Which KPIs do customers want to improve in Sales?

**Revenue Drivers** 

- 1 Lead conversion rate
- 2. Opportunity win rate
- 3. Lead volume



Efficiency / Data Accuracy

- **5**. Sales productivity
- 6. Sales support productivity
- 7 Reduce uncontacted leads

8 Forecast accuracy\*

# Which KPIs do customers want to improve in Service?

Efficiency

- **1** Service rep productivity
- 2. Case deflection
- **3** First contact resolution



**Revenue Drivers** 

- 5 Cross-sell / upsell
- 6. Customer retention

**7** Purchase frequency

## Which KPIs do customers want to improve in Field Service?

Efficiency / Data Accuracy

- **1** Field tech capacity
- 2. Internal productivity
- **3.** Reduce job cost / margin improvement

**4** First time fix rate\*

Revenue Drivers

- 5 Cross-sell / upsell
- 6 CSAT / customer retention
- 7. Warranty attachment rate

8 Revenue / cost leakage\*



#### Who will use the platform? Internal Users...





#### ... and External Users







## Where will they connect from?



Office

#### Home









## What devices will they use?

Desktops, laptops, tablets, mobile phones, but also...













# Just One Org? Multiple Orgs?... Org Strategy!

#### What to consider for an Org Strategy?



#### Culture

Collaboration Level of Autonomy Governance Model

#### **Business**

Sharing Processes & Data Flexibility & Adaptability Internal Organization Time to Value

#### **Technical**

Security Governor Limits Architecture

#### Support

**End-users Training** 

Support Model

Environments

#### Top Drivers to choose a Single Org...





265

#### ... and Top Drivers to choose Multiple Orgs





315



# System Landscape

As Is, Through the journey, To Be



# Which systems does a CRM usually interact with?



Enterprise Resource Planning (ERP)

Data Warehouse (DWH)

- Provisioning & Delivery
- 🟛 Billing



- ₩ e-Commerce
- ifi Identity Providers, SSO
- External Platforms (e.g. Payment

Gateways, Credit Check...)

吊 Integration Platforms (ESB, ETL)

## **Constraints? Decisions to take?**



- **Ex** What happens to platforms planned to be replaced?
- → Is a data migration necessary? What happens to in-flight data?
- Will there be a "Big Bang" or a "Phased" roll-out?
- Will new and old systems coexist for a specific time interval?

- Are there rigid target dates? E.g. imposed by Regulatory Agencies.
- Are there still developer competences on the oldest systems to be integrated?
- - Is the customer willing to invest on evolution of old systems?

# How do we design an Architectural Diagram?



**Documentation & Implementation Diagram Style** 

#### Purpose:

Help viewers understand an implementation or product-related technical detail.

#### Audience: Delivery Teams, Technical Stakeholders

20

What this style **can** show:

- How do we build [x] capability or solution?
- How does [y] product work with [x] products?
- What are the details of [y] product or implementation?
- What work was done to build [x]?

What this style **cannot** show:

- A business capability focused view
- Business value / ROI of products or solutions





#### Purpose:

Help viewers understand concepts or processes, or a vision for a solution.

#### Audience:

Business & Executive Stakeholders, Technical Influencers

#### What this style **can** show:

- What is the big picture?
- Why are we doing this?
- Why would we do this?
- What is the business value of products or solutions?

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#### What this style **cannot** show:

- An implementation ready view
- Technical specifications
- Product documentation

# How much should I detail the diagram?



#### Diagram Levels





#### **Level 1: The Big Picture**





#### Level 2: Piece of the Whole

26

SP.

26

10







#### **Level 3: Process or Interaction View**



#### Your Logo Here

26

SP.

#### User Provisioning & Deprovisioning Flow

This Level 3 diagram shows a user provisioning and deprovisioning flow. Only products or technology directly involved in the process appear, along with greater detail about the order of the steps and behavior of the flow.



#### Level 4: The Double Click





2KS

- SP

100



# **Data Model & Data Architecture**



# Data Model: What is it?

#### What is an object in Salesforce?

In Salesforce, when we talk about the data model, we're talking about the **collection of objects and fields in an app**.

We think about database **tables as objects**, we think about columns as fields, and rows as records. So instead of an account spreadsheet or table, we have an **Account object** with fields and a bunch of identically structured records.

Account			
Maya Parker 🗈			
Account Name United Oil & Gas Corp. 👔	Annual Revenue USD 5.600.000	0.000,00	
Related <u>Details</u>	News		
Account Owner		Prospect Rating 🚯	
Maya Parker		Hot	
Account Name		Phone	
United Oil & Gas Corp.	1	(212) 842-5500	
Parent Account	/	Fax (212) 842-5501	
Account Number		Website	
CD355118	1	http://www.uos.com	
Account Site	/	Ticker Symbol	
Туре		Ownership	
Customer - Direct	1	Public	
Industry		Employees	
Energy	1	145.000	
Annual Revenue		SIC Code	
USD 5.600.000.000,00	1	4437	
Potential Value			
USD 3.440.000,00			

#### Data Model: What is it?

How can relationships change user experience?

When you look at an account record in Salesforce, you can see that there's a section for contacts on the **Related tab**.

You can also see that there's a button that lets you quickly add a contact to an account.





#### Data Model: What is it?

A data model is more or less what it sounds like. It's a way to model what database tables look like in a way that makes sense to humans.

A data model typically includes:

- Standard Objects
- Custom Objects
- Relationships among objects
- Custom Fields





#### Data Model: How do we design it?

#### What does customer need to do?

• Collect and analyze business requirements to design the business process that represents customer use case.

# Can I use out-of-the-box business processes supported by Salesforce?

• Map customer business process as closely to the out-of-the-box business process supported by Salesforce.

#### Do I need to store more data?

- Create custom fields & custom objects.
- Add relationships between objects following business requirements.





#### Customize





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## **Data Visibility & Security: Records Sharing**





You can allow particular users to view an object, but then restrict the individual object records they're allowed to see.

You can manage record-level access in different ways

# Data Visibility & Security: Records Sharing



**Role Hierarchy** 



The role hierarchy automatically grants record-level permissions.

#### Data Visibility & Security: How To



How I can determine the org-wide defaults customer needs?

Ask yourself these questions about each object.



### Data Visibility & Security: How To



How I can set up my users security model?

Make a table of the various types of users in your organization.



How is all this data organized and accessed?



"It's in the cloud." This is something we hear all the time. Of course any images it conjures of vapor and foggy mist are misleading because **the cloud is just a physical data center full of servers.** Salesforce has many of them, all over the world. But how is all this data organized and accessed? Well, **it all depends on the database**.







#### Hello, Salesforce Big Objects



As the name suggests, **Big Objects** store and manage a massive amount of data on the Salesforce platform. Salesforce recommends it for **anything over 20 million rows, into the billions**. Big Objects utilize a non-relational database to store data.



Analyze big data with declarative **Tableau CRM UI** instead of writing code to perform aggregate functions. Big Objects can be the source object in a dataflow.



Where the data lives? Which system is the master of data? Hello, External Objects

External objects are similar to custom objects, except that they map to data that's stored outside your Salesforce org.



Data are stored in an external data source.

Salesforce Connect uses external data sources to access these external data.
### **Strategies for Big Data Architecture**



**Begin by asking a few questions**: Should a copy of the data live in Salesforce? How much data are we talking about–over 20 million records? Once you know these things you can start to weed out solutions that don't fit.



### Heroku: Platform as a Service



- What is this Heroku Platform thing?
- What can I do with it?



### Heroku: Where does it fit in Cloud?







App centric



Developer centric

### Heroku: Web Application Architecture





### Heroku: Integration with Salesforce



Heroku Connect is a service (add-on) that provide bi-directional data sync between SF and Heroku PostgreSQL DB.



### Use Cases:

- Consolidate multiple data sources into PostgreSQL. And make all this data available in SF
- PostgreSQL as **DWH**
- Build customer facing apps on Heroku, wich read/update data in PostgreSQL
- Empowering Mobile and IoT via API Services

#### Heroku: Another Choice for Big Data Architecture salesforce How much data Should a copy of Standard and Less than the data live is going to live in /ES **Custom Objects** 20 million in Salesforce? this object? NO Greater than 20 million Does your data need to be exposed in a customerfacing mobile app? Big Objects YES NO Heroku Connect External (data proxy) Objects Salesforce Connect

### **CRM Data Strategy**



An effective **CRM data management strategy** is founded on a solid understanding of customer business processes, users behavior and technology.

Consider these 5 steps when building your Salesforce Data Management Strategy:



CRM Data Strategy - Archiving



Why do I need to move my data from Salesforce?

- Optimize data storage usage
- Reduce costs
- Consistent application performance
- Regulatory compliance



CRM Data Strategy - Archiving Solutions How can I move my data from Salesforce?

- Data Extracts via Bulk API
- Big Object
- Heroku Based Solutions
- AppExchange Archiving Solutions
- Custom Solutions e.g. Data Lakes, DWH







# Integration



### **Synchronous Interaction**

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Example: credit check with external agencies/providers



Remote Process Invocation Request and Reply

### **Asynchronous Interaction**



Example: align other systems (for example, ERP, DWH)



Remote Process Invocation Fire & Forget

### **Embedded GUI Interaction**



Example: Maps, Credit Card Mgmt Applications



### **Batch Alignment**



### Example: Massive data alignment, Data migration



### What are the integration patterns?

-))))



#### Remote Process Invocation Request Reply

Salesforce invokes a process on a remote system, waits for completion of that process, and then tracks state based on the response from the remote system.

### Remote Process Invocation Fire and Forget

Salesforce invokes a process in a remote system but doesn't wait for completion of the process. Instead, the remote process receives and acknowledges the request and then hands off control back to Salesforce.

#### Batch data Synchronization



Data stored in Lightning Platform is created or refreshed to reflect updates from an external system, and when changes from Lightning Platform are sent to an external system. Updates in either direction are done in a batch manner.



#### Remote call in

Data stored in Lightning Platform is created, retrieved, updated, or deleted by a remote system.

#### UI Update Based on Data Changes

The Salesforce user interface must be automatically updated as a result of changes to Salesforce data.

#### **Data Virtualization**

Salesforce accesses external data in real time. This removes the need to persist data in Salesforce and then reconcile the data between Salesforce and the external system.



### **Salesforce Core Integration Options**





\*Composite resources include composite, batch, SObject tree, collections, graph (new - GA) and mass operations (new - Pilot)

<sup>†</sup>The Streaming API subscription mechanism supports multiple types of events, including PushTopic events, generic events, platform events, and Change Data Capture (CDC) events

### Mulesoft ESB Api-led approach





### **ETL process approach**



#### **ETL Process from Source data to Target data**





# **Identity Management**



### **Authentication - Authorization - Accounting**

The key concepts of the "Identity Management"

Identification	Authentication	Authorization	Accounting	
A User presents his/her access <b>Credentials</b>	The process of confirming/verifying those <b>Credentials</b> are true and valid	The process of determining what can an <b>authenticated</b> user access and do in the system	The recollection of user activities throughout the live of his/her session in the	
In a <b>Real Life</b> similar to presenting your plane ticket at the airport	In <b>Real Life</b> when the airport staff verify your ticket and make sure is valid (sometimes asking for second factor)	In <b>Real Life</b> is similar in going to security check where they make sure you can access restricted areas In <b>Digital Life</b> is still behind the	system In <b>Real Life</b> , boarding the plane, when the ticket gets scan again	
In <b>Digital Life</b> typing your Username/Pwd into a system	In <b>Digital Life</b> usually we don't see but in the back-end either a username/pwd verification occurs (or a SAML request to <b>Identity Provider</b> )	scene, but once the user is authenticated the system (usually the <b>Service Provider</b> ) enforces what <b>resources</b> has access to and what can the user do with those	In <b>Digital Life</b> all the reports that summarize what the user where doing (Login History, Audit Log, etc.)	
		resources		

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## **Authentication - Authorization - Accounting**



The key concepts of the "Identity Management"

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### Identity

Identity of a digital user is the collection of digital information that truthfully allow you to know **WHO** the user is and **WHAT** he/she can access in the system

# What is Single Sign On (SSO)?



Single sign-on (SSO) is an **authentication** scheme that allows a user to log in with a single ID and password to any of several related, yet independent, software systems.

### Benefits

Reduce admin costs (password maintenance, forgot pwd on many system) Leverage existing investment (many companies use LDAP to manage user identities) Increase user adoption and productivity (user provisioning and just one login credentials) Increase security (centrally managed user deprovisioning)

### SSO & Salesforce

Federated Authentication (using SAML) Delegated Authentication Authentication providers

Authentication is done by an external Identity Provider (IdP) system and Salesforce is the Service Provider (SP)



### **SSO SAML Flow - SP & IdP Initiated**



SSO - SP Initiated T **Browser** SP IDP **Request resource**  Recognise user not logged in **Request URI**  Generate & sign SAML request · Redirect to IDP login URL Authentication request HTTP Redirect **HTTP GET / POST** IDP login URL SAML request • Verify request signature (optional) Relay State = requested URL Parse SAML request User Authentication (if required) Authenticate user · Generate SAML response • POST to SP login URL SAML Response HTTP Redirect **HTTP POST**  Verify signature ACS URL Signed SAML response (in req. Validate SAML response HTML form) Authenticate user Relay State = requested URL Serve requested resource Serve Resource

SSO - IdP Initiated





### **Authorization Flows - OAuth 2.0**





### **Oauth 2.0 Flows**



There are several Oauth flow depending on the use case and device in place. These are just some of them:

OAuth 2.0 Web Server Flow for Web App Integration (Authorization Code Grant): used for Web Application Servers able to protect the connected app's identity

OAuth 2.0 User-Agent Flow for Desktop or Mobile App Integration (Implicit Grant): used for Mobile App or Web App that doesn't have a backend

OAuth 2.0 **JWT Bearer Flow** for **Server-to-Server Integration**: where instead there are no Web App on Browser

OAuth 2.0 **Device Flow** for **IoT Integration**: pps that run on devices with limited input or display capabilities, such as Smart TVs, appliances, and other IoT devices

OAuth 2.0 **Refresh Token Flow** for **Renewed Sessions**; renews access tokens issued by the OAuth 2.0 web server flow or the OAuth 2.0 user-agent flow.

OAuth 2.0 **SAML Bearer Assertion Flow** for Previously Authorized Apps: leverage a SAML Assertion to get an Access\_Token

#### Distribution of the key COVID-19 inflicted cyberthreats based on member countries' feedback

36%

Malware/

Ransomware

Malicious

domains

59%

Phishina/

Scam/

Fraud

14%

Fake

news



## Cybersecurity

"Cybercriminals are developing and boosting their attacks at an alarming pace, exploiting the fear and uncertainty caused by the unstable social and economic situation created by COVID-19."

Jürgen Stock, INTERPOL Secretary General



#### Sources:

https://www.interpol.int/en/News-and-Events/News/2020/INTERPOL-report-shows-alarming-rate-of-cyberattacks-during-COVID-19 https://enterprise.verizon.com/content/verizonenterprise/us/en/index/resources/reports/2020-data-breach-investigations-report.pdf

# Multi Factor Authentication (MFA)



MFA is an effective way to increase protection for user accounts against common threats like phishing attacks, credential stuffing, and account takeovers





Because MFA requires you to submit multiple forms of authentication to prove your identity, your account is less likely to be compromised or breached

Salesforce is enforcing this additional layer of security on all his products by February 2022



# **Development Lifecycle**



### How do we develop in Salesforce?



From No-Code to Code



### Slide su no code, low code, code

Several options for all types of users and application layers







### Modern Application Lifecycle Management (ALM) The fast, efficient, and trusted path to build on Salesforce



### **Development Models**



Customizing Core Applications: Sales, Service, etc



### **Org (Unpackaged) Development**

- Declarative (UI)
- Programmatic (CLI)

Creating Custom Platform Applications for your Org(s)



Package DevelopmentProgrammatic (CLI)

### **Environments? Sandboxes!**



SANDBOX TYPE	REFRESH INTERVAL	STORAGE LIMIT	WHAT'S COPIED	TEMPLATES
Developer	1 day	Data storage: 200 MB File storage: 200 MB	Metadata only	Not available
Developer Pro	1 day	Data storage: 1 GB File storage: 1 GB	Metadata only	Not available
Partial Copy	5 days	Data storage: 5 GB File storage: Same as your production org	Metadata and sample data	Required
Full	29 days	Same as your production org	Metadata and all data	Available

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# Declarative Org (Unpackaged) Development Model

Promote org changes in Setup using Change Sets

Code is promoted through Outbound and Inbound Change Sets

Change set promotions via Setup UI



# **Change Sets Limits**



Convenient for small orgs, but poorly suited to the needs of larger implementations

### **Collaboration is hard**

No conflict detection No ability to merge changes in the same metadata

### Lack of traceability

Why was this change performed? By Who? When?

### Time consuming

Components have to be added manually Does not play well with Continuous Integration



- An architect trying to scale with change sets -

# What is Source Control & Git?



# An open-source distributed source code management system for the practice of tracking and managing changes to code

**Source control** (or <u>version control</u>) is the practice of tracking and managing changes to code. <u>Source control management</u> (SCM) systems provide a running history of code development and help to resolve conflicts when merging contributions from multiple sources.

**Git** is a distributed, open-source <u>version control system (VCS)</u> that enables you to store code, track revision history, merge code changes, and revert to earlier code version when needed. Git allows you to create a copy of your repository known as a **branch**.

**Using this branch**, you can then work on your code independently from the stable version of your codebase. Once you are ready with your changes, you can store them as a set of differences, known as a commit. You can pull in commits from other contributors to your repository, push your commits to others, and merge your commits back into the main version of the repository.

To learn more about Git, <u>go here</u>.


# Gitflow Workflow

### A robust framework for managing small and large projects

Gitflow Workflow is a Git workflow design that was first published and made popular by <u>Vincent Driessen at</u> <u>nvie</u>. The Gitflow Workflow defines a strict branching model designed around the project release. This provides a robust framework for managing larger projects.

Gitflow is ideally suited for projects that have a **scheduled release cycle**. This workflow doesn't add any new concepts or commands beyond what's required for the <u>Feature Branch Workflow</u>. Instead, it **assigns very specific roles to different branches** and defines how and when they should interact. In addition to feature branches, it uses individual branches for preparing, maintaining, and recording releases.

Of course, you also get to leverage all the benefits of the <u>Feature Branch Workflow</u>: pull requests, isolated experiments, and more efficient collaboration







### **Programmatic Org-Based Development Model** Promote org changes utilizing IDE Extensions, CLI, and Source Control

Unpackaged changes are tracked in each dev org. All changes are aggregated in source control and released via CLI

source:deploy | source:retrieve mdapi:deploy | mdapi:retrieve source:push | source:pull (pilot)

source:deploy | mdapi:deploy

track changes from dev orgs
 aggregate changes to release



# Package Development Model



### Create complete modules utilizing our IDE, CLI, and Source Control

Changes are tracked in source control. Updates are released with new package versions

source:push | source:pull

···· >\_

> each circle represents separate packages

package:install



### Key Takeaways Bringing modern ALM to your org

#### Source-driven, API-first

Source-driven modern ALM; CLI commands for all operations; easy to setup CI / CD

### **Dependency Management**

Rich versioning and dependency management capabilities

### Organize Metadata in your Org

Modularize Metadata in your prod orgs with a set of well-defined packages



# Which process fits my needs?

### Decision drivers



Drivers for packaging and DX based development process:

- Multiple production Orgs
- Multiple teams developing to a single production Org
  - If there is isolation of dev process for each group, the product of each team could be a package
  - If many teams work on the same thing, a package based approach may not necessarily provide improvements
- Many applications running on a single Org
- Parallel projects and need for flexible release schedules





What is IT Governance

Ensure that the project meets its objectives, success criteria, and success metrics by controlling and managing changes to scope, schedule, and budget throughout the project lifecycle

**Enable** all stakeholders to influence the project's direction in order to **maximize its ultimate value**  bjectives **GOVERNANCE** 



Helps avoid customer escalations, scope creep,

delivery of a solution that does not meet the expected business outcomes, and warranty work

Think of Governance like the sheriff ensuring things don't go astray like the wild, wild West of your business processes.



What are the Overall Benefits of Governance?

Governance helps company's **create optimal value from IT** by maintaining a balance between realising benefits and optimising risk levels and resource use.







# Program Governance relationships with portfolio and program components (sub-programs, projects)





### Key Elements of a Salesforce Governance Framework<sup>1</sup>

Within the Salesforce context, the components that comprise a governance program fall into four major categories:

#### • Center of Excellence (CoE)<sup>2</sup>

The process of managing governance.

#### Change Management

The process of managing change within the overall program or project lifecycle – from collecting Business requirements through go-live in production.

#### Org Strategy

The design and structure of the foundational "orgs" or areas where the customer's Salesforce applications will reside and run.

#### Technical Governance

The guiding principles for effectively developing the technical aspects of Salesforce.

<sup>1</sup> The Salesforce Governance framework embraces the core principles of key industry frameworks such as COBIT5 and ITIL .

<sup>2</sup> Many Salesforce customers rebrand their CoE using terms including "Network of Excellence", "Center of Innovation, etc.



Main program governance roles





### Create RASIC (Responsibility Matrix)

When establishing roles and responsibilities on a project or business activity, developing a **RASIC matrix** is a useful way to ensure that roles and responsibilities related to key activities and deliverables are understood and agreed upon.

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A RASIC matrix is a grid showing key activities and deliverables mapped against roles assigned to work on the project.

RASIC is an acronym, which stands for "**Responsible**", "**Accountable**", "**Supporting**", "**Informed**" and "**Consulted**." These designations are defined as follows:

Responsible	Accountable	Supports	Informed	Consulted
• The "doer"	Buck stops here	• Helps the "R"	<ul> <li>Needs to know of important decisions</li> </ul>	<ul> <li>Provides input and considerations into key</li> </ul>
The chokable throat	Veto power	<ul> <li>A secondary "doer"</li> </ul>	made or tasks completed	decisions before they are made
Only one "R" per row	• Only one "A" per row	<ul> <li>Can have 0,1, or many</li> <li>"S" per row</li> </ul>	<ul> <li>One way communication</li> <li>Can have 0,1, or many "I"</li> </ul>	Two way communication
Tel Mar	Tr. Care a	Trad Maar	per row	<ul> <li>Kept in the loop</li> <li>Can have 0,1, or many "C" per row</li> </ul>
				A





### What does a RASIC look like?

	SDM	1 EM	PM	SBA	BA	ТА	Dev	Data	UX	UI	Creative Director	QA Lead	QA Tester	Change Mgmt / Training	Client - Project Sponsor	Client - Product Owner
Planning																
Logistics for Week 1	С	A	R													
Project Initiation Document (Kickoff Deck)	С	A	R													
Facilitate Kickoff Meeting	С	Α	R													
Pre-BPR Questionnaire	С	A	S	R		S			S							
Methodology Primer		Α	R								0					S
RACI/RASIC		A	R	S		S					S					S
Work Breakdown Structure		A	R	S		S					S				I	S
Comprehensive Project Plan		A	R	С		С					С				L	С
Sprint Plan (Themes and loaded stories)			A	R		S										
Scrum Release Plan			R	S		S										
Org Procurement			С	С		С										Α
Comprehensive QA Plan			Α	С		С			С			R				
Courses of Disa									56 7 T							

# Committees

### Meeting Attendees and Purpose



- Executive Steering Committee: Involve your key vendors and review and update the vision and strategy where necessary; address any showstoppers.
- **Stakeholders:** Ensure that you've aligned everyone's goals.
- **Day-to-day Project Management:** They are responsible for the day to day management of the project(s).
- Change Control Board: Agree on major enhancements that are based on business goals. Discuss end-user feedback. They own the backlog for each release.
- **Release Management Board:** Verify that the current release is on schedule and meets quality standards.
- Architecture Review Board: Define the project architectural and design standards and offer project team advice on solving complex architectural issues.



# Architecture Review Board



### The Architecture Review Board (ARB) serves as

a governance body ensuring IT initiatives align with Ecosystem Architecture and ultimately align with organizational goals, strategies, and objectives.



The ARB's purpose is to improve the quality of IT products.

# **Architecture Review Board**

Key roles and responsibilities

Domain	Role/Responsibility
Decision Making	<ul> <li>Establish architecture roadmaps</li> <li>Establish architectural and design principles and best practices</li> <li>Evaluate solution designs per best practices; if design is rejected provide recommendations for improvement</li> <li>Solicit and consider input from other governing bodies during decision making process</li> <li>Document rationale for decision in meeting minutes or other documentation</li> <li>Provide input to decisions made by other governing bodies</li> </ul>
Escalation	<ul> <li>Escalate decisions beyond their authority to CIO or Executive Team (ET)</li> <li>Recommend a course of action and provide supporting analyses (when decision is escalated to another body)</li> </ul>
Communication	<ul> <li>Communicate decisions to CIO and other key stakeholders in accordance with communications plan</li> <li>Keep CIO informed of major IT architecture decisions</li> </ul>
Ongoing Activities	<ul> <li>Create architecture strategy and roadmap</li> <li>Define architecture principles and best practices</li> <li>Identification of innovation in IT that can help the business (e.g., new technologies</li> </ul>
Ad-Hoc Activities	Create temporary teams to address specific tasks

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# Wrap it Up Be a Trailblazer

# Agenda

What is Salesforce?

The Salesforce Customer 360 Platform

How do we Design a Transformation Project?

Actors, Devices, Locations Org Strategy System Landscape Data Model & Data Architecture Integration Identity Management Development Lifecycle Governance

Wrap it up - Be a Trailblazer



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# **Trailblazers**, **Together**

/treyl-bley-zer/ noun

(1) **a pioneer**; **an innovator**; a lifelong learner; a mover and shaker.

(2) **a leader** who leaves a path for others to follow.

(3) most importantly, a person who builds a better world for others.





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The Fun Way To Learn from Anywhere for free



# **Trailhead Skills Span the Salesforce Ecosystem**

Learn your way to your next opportunity

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Artificial Intelligence Process Automation App Development Cybersecurity AWS Slack



Data Analytics Digital Transformation Ethics Change Management Equality & Inclusion Virtual Collaboration Presentation Skills Fearless Teaming Communication Empathetic Leadership

Soft

Salesforce



Salesforce Platform Salesforce CRM Tableau Industries Flow & Bots



# Blaze your Trail in your Career Salesforce Certified Architect Journeys





#### Related Certification: Certified Administrator (optional)

\* Credential earned upon completion of exams within the specializations tier, no additional exam requirements. \*\* Credential earned upon successful completion of the Domain Architect tier and Review Board.



\*Prerequisite certifications can be earned in any order





### Get Hands-on!

Resources

Get Started With Trailhead for Individual Learner Onboarding



**Salesforce Administrator Credential** Prepare for Your Salesforce Administrator Certification



Trailblazer-Ranks from Scout to Ranger - Motivate yourself to go even further with Trailblazer Rank





**Salesforce Career Path** - Discover your career path in the Cloud!



Salesforce Architect Overview - Get all you want to know about Salesforce Architect Certification path





